Hospital	City / Town		County	Teaching Status [1] Fiscal Year E		d Number of Months Data	
Hubbard Regional Hospital	V	Vebster	Worcester	Nonteaching	09 / 30	12	
Financial Performance Indicators	FY01	FY02	FY03	FY04	FY05	MA Industry Median FY05	NorthEast US Median FY04 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	-2.74% 0.14% -2.60% (\$559,815)	1.26% 0.43%	3.97% -8.76%	-43.66% -56.24%	5.07% 2.51% 7.58% \$1,135,182	1.70% 1.25% 3.24%	not available
Total Surplus (Loss)	(\$530,418)	\$98,063	(\$1,942,00	(\$8,128,982)	\$1,697,206		
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	0.80 64.49 91.38	62.73	43.91	49.91	0.82 53.19 105.85	1.58 41.79 51.91	49.17
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	0.54 4.18% -2.64%	10.05%	-10.69%	-86.90%	27.24 39.65% 12.19%	3.23 17.53% 41.74%	16.38%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	(\$222,255) \$19,081 \$19,935,769	\$0	\$2,263,895 \$10,637 \$21,013,894	\$87,123	\$999,766 \$87,408 \$21,448,446	 	

FY05 filing based on hospital's audited financial statements

Data Sources: FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 - FY05 data drawn from DHCFP annual filing.

CAVEATS: FY01 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-05 data is reconciled to Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

Notes:
[1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
[2] NE US Median data from The "2006 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
[3] Blank values indicate a facility with no current long term debt in the period covered.
[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.
[5] Net Patient Service Revenue includes Premium Revenue.